

# Minutes

## MEETING OF THE SENATE

A meeting of the Senate was held on Tuesday September 25, 2012 in Robert Sutherland Hall, Room 202 at 3:30 p.m.

**Present:** D. Woolf (Chair) **Senators:** Adams, Aulhouse, Bakhurst, Berkok, Bowers, Bridges, Brohman, Brouwer, Brunner, Cheng, De Souza, Detomasi, Dimitrakopoulos,

**2. Adoption of the Agenda**

**Moved by Senator LaFleche, seconded by Senator Berkok, that the agenda be adopted as circulated with the provision that the report of the Honorary Degrees Committee be received in Closed Session at the end of the meeting.**

**Carried 12-47**

**3. Adoption of the Minutes of the Meeting of May 22, 2012 (Appendix B, page 2)**

**Moved by Senator MacLean, seconded by Senator Brouwer, that the minutes be adopted as circulated.**

**Carried as amended 12-48**

(See motion 12-49 to amend, which was carried)

**Moved by Senator Morelli, seconded by Senator Young, that the minutes be amended through the addition of the following sentence to Section III 4 a) Scholarships and Student Aid on page 10:**

**“It was noted during discussion that the policy change necessitated a reduction to the GPA requirements for the various scholarships and student aid and it was stated during debate that such reductions were believed to be a direct result of deficiencies in the new GPA grading system, which were felt to be disadvantageous to some students.”**

**Carried 12-49**

A further amendment, to rephrase a comment in Appendix B, page 3, that senators should lend the administration support in speaking back to government initiatives which have a detrimental impact on post-secondary education, was accepted as being friendly.

**4. Business Arising from the Minutes**

The Principal provided an update on his commitment at the May 22, 2012 meeting to pass on the concerns expressed regarding the new provincial guidelines for travel expenses that prohibit the use of per diems and require original receipts for all expenses. It was acknowledged that these requirements can create an undue hardship for researchers who travel to regions of the world where receipts are not typically available. The Principal wrote to the President of the Council of Ontario Universities and requested that the COU raise this issue with the provincial government on behalf of Ontario universities. Although it is possible to provide exemptions in some cases where it is not possible to obtain receipts, the Principal reported that the government has been unsympathetic to the universities' position. The new guidelines are based on an existing policy of providing no per diems to Ontario Public Service employees. Queen's AVP Finance Donna Janiec and her colleagues at other universities have also made representations to the government without success. However, in response to the concerns raised about travel to remote areas, Queen's now has a process in place that will allow per diems for research-related travel in areas where receipts are not typically available.

**5. Principal's Report** (Appendix C, page 18)

**a) Schedule Highlights May-September 2012**

The Principal drew attention to a report on his schedule highlights in the agenda package.

New Secretary of the University

The Principal welcomed Lon Knox, new Secretary of the University and former General Counsel and University Secretary at Trent University in Peterborough, Ont. Mr. Knox's appointment began August 15, 2012.

Orientation

The Principal noted the success of orientation and general good behaviour at off-campus gatherings during September. He thanked the University's community partners, most notably the police and hospitals for responsiveness and attentiveness as and where needed and, in particular, the Principal thanked the student leadership in promoting responsible student behaviour.

The Hon. Peter Lougheed

On September 21, the Principal attended the funeral for Chancellor Emeritus Peter Lougheed in

### Community Campaign Launch

Prior to the public launch of the comprehensive campaign on Saturday, September 29, a community launch to preview the campaign will take place on Thursday, September 27 at noon in Grant Hall. The campaign goal is to raise at least \$500 million and also to raise Queen's national and international profile.

### **b) Non-Academic Discipline**

The Principal drew attention to a letter in the September 25 Senate agenda that has been referred to the Senate Committee on Non-Academic Discipline (Appendix N, page 65). The letter describes the Principal's recent agreement with the Alma Mater Society, following a comprehensive review of the Student Non-Academic Discipline System by the University, the AMS and other stakeholders. The review identified a number of areas as outlined in the letter in which the AMS, SGPS, Residences and Athletics could work more collaboratively and efficiently. The Principal thanked the Review Committee and the AMS for their efforts and continued commitment to the peer review system.

The Principal invited AMS President, Senator Johnson, to respond. Senator Johnson reported that he was pleased to report that the review process, which started nearly a year ago, had concluded and that the AMS is confident in the future of the system.

In answer to a question about potential access to the Non-Academic Discipline System

In the VP (Finance and Administration) portfolio:

others are completing their studies during the fall. Graduate enrolment in School of Business programs is strong. Demand for a Masters in Finance is high, with 116 admissions, compared to the target of 63. An additional section was added.

International Graduate and Undergraduate enrolment increased by approximately 75 students. The international undergraduate student population represents approximately 5% of the total enrolment and more than 20% at the graduate level.

Total full-time enrolment is approximately 20,600 students compared to 19,957 on November 1, 2011.

#### HEOCO Update

At the May 22 meeting of Senate, the Provost said he would provide an update on a discussion of a Queen's contract with the Higher

On a point of order, it was agreed that the Provost would answer the rest of the questions under II Question Period.

**7. Proposed Mandate Statement**

The Principal noted that on June 27, the Ministry of Training, Colleges and Universities released its discussion paper, *Strengthening Ontario's Centres of Creativity, Innovation and Knowledge*. The MTCU announced a series of engagement sessions to discuss themes outlined in the paper and

The Principal left the meeting and the Vice-Chair, Senator Oosthuizen, assumed the Chair.

**8. Queen's Initiative Campaign Launch**

- a) Presentation by VP (Advancement) T. Harris  
VP (Advancement) Harris's presentation is attached to the minutes.

**9. Other Reports Requested by Senate** (Appendix D, page 24)

- a) Senate Committee Agenda Topics  
There were no questions.

**II QUESTION PERIOD** (Appendix E, page 28)

**1. From Senator Bridges on student initiation of academic integrity investigations**

What is the procedure by which a student or anyone else may initiate an investigation or file an



have been updated. Queen's also has an Integrity in Research Policy that is applicable to all members of the university community. The procedure, however, to initiate complaints against those who are not students is not clear. Although resources are available from the offices of Coordinator of Dispute Resolution Mechanisms, faculties and department heads, more clarity could be provided.

The Provost advised Senate that he has asked the Academic Integrity Advisor to the Provost, Jim Lee, to speak to the Chair of the Senate Committee on Academic Procedures about this matter. It was acknowledged that due attention must be paid to Queen's collective agreements in considering how to proceed.

**2. From Senator Jones on:**

**ii Strategic Mandate Agreements**

In early August, the MTCU sent the executive officers of Ontario colleges and universities a directive to file Strategic Mandate Agreements, or SMAs, with the Ministry by 30 September. As OCUFA's Mark Rosenfeld has explained, these will apparently be used for purposes including allocation of resources and





None Received

**V MOTIONS**  
None Received

**VI COMMUNICATIONS AND REPORTS SUBMITTED TO SENATE**

1. Biological Communication Centre - Change of Entity Status (Appendix K, page 39)
2. Conservation Genetics Group - Closure (Appendix L, page 40)
3. Research Report (Appendix M, page 41)
4. 2012 Exit Poll <http://www.queensu.ca/registrar/aboutus/reports/exitpoll.html>

There were no questions about the above communications and reports.

**VII MATTERS REFERRED TO STANDING COMMITTEES** (Appendix N, page 54)

1. Athletics and Recreation Non-Academic Discipline Annual Report 2011-2012 [Referred to the Senate Committee on Non Academic Discipline (SONAD)]
2. Postgraduate Medical Education Assessment, Promotion and Appeals Policy 2012 [Referred to the Senate Committee on Academic Procedures (SCAP)]
3. Non-Academic Discipline System [Referred to Senate Committee on Non-Academic Discipline (SONAD)]

**VIII OTHER BUSINESS**  
None Received

**IX CLOSED SESSION**

**Moved by Senator Saunders, seconded by Senator Harrison, that Senate move into Closed Session to receive the report of the Honorary Degrees Committee.**

**Carried 12-51**

1. **Report of the Honorary Degrees Committee** (Appendix O, page 68)

**Moved by Senator Brouwer, seconded by Senator De Souza, that Senate approve the nominations for Honorary Degrees at the 2013 Spring and Fall Convocations as listed in the report in Appendix O, page 68.**

**Carried 12-52**

There being no further business, the meeting adjourned at 5:29 p.m.

# Our Mandate

Senate

September 25, 2012

## Context: Provincial Government

- At the end of June, Glen Murray, the Ministry of Training, Colleges and Universities (MTCU)
  - ❖ Released a discussion paper on how innovation can strengthen the Ontario postsecondary education system
  - ❖ Initiated consultation sessions to discuss four elements of this paper
  - ❖ Announced that colleges and universities were to submit a proposed mandate statement by September 30

Ontario's colleges and universities are... through... possible...  
Principle 1: Students First  
Ontario's postsecondary education system is student-focused for improvement, quality and affordability, and learning experiences to expanding students have delivery and learning models.

## Discussion Paper

- Paper includes... the topic of the...
  - ❖ (High-)quality
  - ❖ Experiential learning
  - ❖ Technology-enabled
  - ❖ Expanded credit

## Proposed Mandate Statement

- Mandate statement will include:
  - ❖ Brief mandate statement
  - ❖ Our vision and its relationship to the province
  - ❖ Descriptions of the three pillars
- Submission is not to exceed... overriding focus on innovation

## Priority Objectives

- Ex...
- De...
- Ex...

# Queen's Initiative Campaign

A

Presentation to Senate by  
Tom Harris, Vice-Principal (Advancement)  
Professor of Chemical Engineering

September 25, 2012

## Today's presentation

- Campaign priorities
- Themes for the Campaign
- Timelines

## Campaign priorities

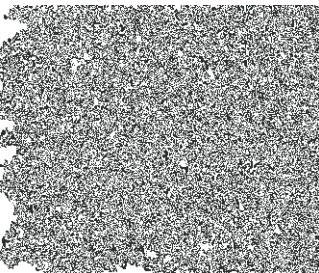
### Two-fold:

#### ➤ Raise at least \$100 million for university planning

- Donated to department
- Started counting in 2016
- 2016 coincides with

#### ➤ Increase the number of students

- Brand idea "5000"



## Campaign priorities

- The Campaign is being led by the Principal
- Themes & priorities anchored in our Academic Plan & Strategic Research Plan

## Thematic Areas

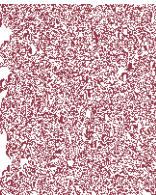
Our goal is to provide an environment where opportunity meets excellence. To do this, we will:

Be the destination for exceptional students

Enhance the students' learning experience

Secure our global reputation through inquiry

Nurture a supportive community



## Four Campaign fundraising themes

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- Crea assi
- Fund fello enga

### Four Campaign fundraising themes

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### Four Campaign fundraising themes

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### Campaign launch in September - Timelines

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Queens

Questions?

Tom Harris  
Tom.harris@queensu.ca