

"#\$%!&(!
!"#"\$\$%"&'() *+\$,'+-'.)/-+%+0"1"23),\$+-"\$"4556
73)8",,)3'9)-:%;:-'!<:##=))&
4+-%"3'!"<,"%"3>'9:-?@5@55'A'B*3+">#5@556
12<D"3')8'\$3"&+%,>'E'
4""F,'? GH'I-#+-"J'4""F,'KG?E'L-'7"3,)-'
73"G3"M2+,+%",>'7,N\$'55?6'
O)\$:%+)->'4""F,'GH'B,N-\$;3)-)2,'#"\$%23",'0+:I-P"
4""F,'K G?E'9"88"3N'Q<'?5K'(2",&:N'?HG?K6E@R'(;23,&:N'?S6E@G?H6@ @6'
)*+,-./,0- !)*10-23,40*!!!!!!
53267'9)-:%;:-'!<:##=))&
8114/6!399-67+3:-"S@C'
8114/B0.-+7'T)-&:N'?5G?'UDN':**)+-%<"-%V'
;6<6=:0*6!* .2>6- 'H?EGWEEG5C5W'

266,4*D+!>K!+:3-4*D!,:64-!0=4*40*+!3694-N.6+,40*F!)!*!,:6+6!4*,6-3/40*+!=<63+6!+!0A
-6+=6/,!10-!0,:6-!262>6-+!01!,:6!/<3+F

L6</026 !

4"#\$)<"%)'7,N\$E5@!#"#\$%"&()'*+\$,'+-')/-+%+0"1"23),\$+-"\$6'TN'-:<"+'9)-:%;:-'
!<:##=))&:-&'L':<%;"**3)8,,,)3#":&+-/%';+'\$)23,"6'L';:0%"&"0#"*) "&'',"3+",)8'#"\$/%23",&'
0+&)'<:%"3+%;,:%#)-/='+%;:'%;;"%'%"D),F+##/+0"N)2'./#+<,"+-%)'%;""`\$+%+/-"D2%"
\$)<#"`=)3#&)8\$)-%"<*)3:3N'\$)/-+%+0"-23),\$+-"\$6

('%:F'"82##':&0:-%:/")8%:+,\$#:,,J'+%'+,'+<*)3%:-%'%,:%'N)2'*#:-'N)23'=8F#):&6;"
F'N&:%"U8+3,%'&:N)8\$#:,,J'%'2+%+)-'&2"&:"J#:%'&:N'%):&&b&S)*\$#23N)2/*#:-'
N)23',%2&+",'*3)*"3#N6"7#":,"8+-&%,"<%3%:-%'c:%6

!

G63-*4*D!8.,/026+!

!

O=0*/02=<6,40*!01!,:4+!/0.-+6!K0.!A4<<!>6!3>!6!,0

- c",\$3+D"%"//:#,':-&')DX"\$%+0,',)8\$)-%"<*)3:3N'\$)/-+%+0"-23),\$+-"\$":-&"0:#2:%"
;)= "88"\$%+0">#N'&+88"3"-%,%2&+";:&3", "%;"<6'
- c",\$3+D"%"//:&+88"3"-%'<%;);&,:0:+#:D#"%"\$)/-+%+0"-23),\$+&\$0:#2:%"%;"+3'
,%3"-/%;,:-&=:F-",,"6
- B3%+\$2#:%"\$()-%"<*)3:3N'0+"=')+-%,')-';)= "-23:#',N,%<,'\$)-%3+D2%"%"',*"\$+8+\$'
8":%23,',)8';+/"3')3&"3%';)2/%;,'U\$)/-+%+0"\$)-%3)#J<"<)3N':-&,)\$+:#\$)/-+%+)-V
- .3+ %+\$:##N"0:#2:%"%,"\$)-#2,+,-'%;;%'\$3:#D"DN'\$)/-+%+0"-23),\$+-%-+,%,'D:, "&
)-%;"#+<+%,')8'%)&:N,]<%;);&,6

!

%0.-+6!96+/-4=,4D*

!

(+,\$#:,, '=+###*'N)2'2-&"3,%:-&=';N',%2&N+/-%,"'D3:+,-0:#2:D#"46"=+##'\$)-,+&"3)='
%;)2/%;,:-8'8##+-,'+-%,"'D3:+,-:#)=2,'%)"/:-/''+-'8#"+D#"&':&.*%+0"D":;0+)23(;,+,'
:\$)<#%"*)+\$J'D2%&%"=33NA%';+'\$)23,"+;D)2%"#*+-/'N)2'%;+-F'<)3"#+F":'\$)/-+%+0"
-23),\$+-%-+,%88N)2%+\$F%)"\$)23,"<:%"3+:#N)2'=+##\$)\$<#+,;':+;/;3'2-&"3,%:-&+/-'8'
;)=(\$)-%"<*)3:3N'3,";3\$;"3,%;+-F:D)2%"2<:-\$)/-+%+)-6'

(';"#*N)2'<"%"%';,"'#:3-+/-)2%\$)<,J '%"\$#:,,+'&+0+&"&+-%)'%;3""D3):&,"\$%'+)-,6

#6/,40*!EU)-\$"**%2:#'P2",%+)-,JL66H+!EQJ=+##';#"*N)2'%;+-F:D)28%"\$)-\$"**%2:#'
+,2','*),"&D'N'3,";3\$;"3,'=;)=:-%'%)'2-&"3,%:-&';)=%';"D3:+,-2**)3%, '\$)/-+%+)- 6'L%'
=+##'\$)0"3'2"-&"3#N+/-,,2<*%+)-,%;%'2-&"3*+-<:-N\$)-%"<*)3:3N':**3):\$;"2,"&
+-'\$)/-+%+0"-23),\$+-%"%)&:N&'\$)-,+ &"3%;"&+88"3"-%'<%;);&,'=+\$;,\$+-%-+,%,'2,"%"')
*3)D%"%;"#+-F,'D%"=-'D3:+,-:&'\$)/-+%+)-6

!

#

#6/,40*! 'U-%"3:\$%+-/'=+%,'%,;"\0+3)-<JL%6H+!RSV=+##;"#*'N)2'%;+-F':D)2%';)='
,\$+"-%+,%,'2-&"3,%:-&'%;"D3:+-';#"*,'2,'+-%"3:\$%'=+%,>"23+:%""-0+3)-<"-%'U"6/6'
0+,2:#'*3)\$,,+-/J'<)%)3'\$)-%3)#':-&':%%"-%'+)-V6

;:4+!/0.-+6!/0*,34*!+3!J3-46,K!01!3++6++26*,+M!96/-4>69!4*!20-6!96,34<!>6<0A7

!

G0AP, 3H6M61<6/, 40°0+, +! ! ' (W

X4960!V63/,40*!"3=6!+ ! & W!

Y49P6-2 ! ! ! ! ! (W

Z4*3<!?U32 ! ! ! & W!

1

1

@++6++26*,!01!<63-*4*D!0.,/026+

1

c2" '&:%,"8)33'8#"\$%+*)-%,':-&' 0+&")3'::\$%+)-*:"3, '=>#D"-+&+\$.%%"%,",\$, "&2#" 8)2-&'+-)-P6'(" T +&%"3<:-&'g+-:#'"<='=>#\$])-,+,%')82#%+*&"+\$"M2",%+)6

1

"#\$!%&'()*!+),-).&/#0!1#*&*

!

1: \$;='="F'N)2'=+##';:0" "%;'"\$;:-\$%" %)=3+%"-61<6/40*!@+'A': ,;)3%\$)<<"-% ')-'>%;+-/'%;;%'N)2'8)2-&'+-%"3",%+-/-'%;,:%]-#\$F,,6'(;,"",;)2#&'D":'<+-+<2')8'%;3""",%"-\$",'
:-&(),)2#&'8)\$2,')-")-%2&NJ%'%;")3N')3'+&":%';%'N)2'8)2-&'+-%"3",%+-/')3'%;,:%'<:&"N)2'
%;+&F'&+88"3"-D36%"\$)/-+%"-")3'%;'"D36('",");)2#&'3"#:%""%)'+-8)3<:%+)-

(;""``3%`%:#F,'=+##':~~8&3~~,,'%;"',:<"'M2",%+)-,%;:%"=+##'\$)0"3'+-'#"\$\$%~~D~~,,"3":\$%+)-'
*:"3,' =+##'%,"%=';%N~~P2~~;:0%"%;)2/;%':D)2%':-&2-&"3,%))&%;""%:#F,6'L':<+'-%"3",%"&'+-'
N)23'+&":,6@!+223-K!0-!96+/-4=,40*!01!,:6!,3<H+!4+!*0,!6*~~6!P2~~:3"""-)\$)23:/"&%')=3+%"
:D)2%':-'+,,2%"%;%N)2%();2/;%')8'=;+##%\$;+/-,"0"3:#')8%;"%:#F,>
'

- :'\$3+ %+ M2")8'\$)0"3~~A~~"=:;%'%'#+-/'8+%'=+%,;)23'3":&+/-')8'%;"\$)-\$"*%,J'=;:%'\$)-\$"*%,'
="3%"'))',+<*#"
-



5C"'g"D' K' L-%"3:\$%+-/'
=+%;"%;""

!

(

!!!!!!&@!@#!@++/3/(!B%\$1&!C*-D&%#/!-!E3\$(&

d-396!	5.26-4/3<!%0.-+6! @J6-3D6![V3*D6\
"" Bs!	o@ @!@
"" B'	C@d
"" BG	C@S
"" _s'	K@Kd
"" _	K@KH
"" _G	K@X5
"" .s'	H@Hd
"" .	H@H
"" . G	H@H5
"" cs'	W@Vb
"" c'	W@VH
"" cG	W@V5
"" g'	"" So':-&'D"#)=!

^.6+,40*+!3>0.,!:6! %0.-+6!3*9!%0*,3/4*D!,:6!; 63/4*D! 632 !!!

4;"3"*,,+D#""#":,"2,"%"%;"\$)23,""<:+#%)\$)-%:\$%'"%;%"":\$:+-/%"<>'
*,N\$E5@M2"-,26\$: '

!

%0.-+6@*0.*/626*,+ !!!

B##(\$)23,""--)2-\$<"-%,'=+##'D"<:&"")-`%;"")- P',+%"6

!

@/022093,40*+!10-!4+3>4<4,46+

P2""-t,'i-+0"3,+%N'+,\$)<<+%"&%)"::\$;+"0+-'82##:\$\$\$,,+D+#+%N'8)3'*")*#"=+%,'&+,;D+#+%+",6'7:3
)8%:+,\$)<<+%"<-%'+-\$#2&,'33:-/-'\$:&"<+\$:\$)\$<<)&:%+)-,'8)3',%2&"-%,'=+%,'&+,;D+#+%+",'
%)"-,23"%,,"N':0"-."M2+%;D#")**)3%2+-+%N'0%)*:3%+\$#%"<+3':\$:&"<+\$:\$%+0+%+",6('"
!"-%"7)#+\$N'8)3'B\$\$)<<)&:%+)-,'8)3'!%2&"-%,'=+%,'c+,;D+#+%+",'=,:**3)D"%"&%#d-'
1)0"<D"3'5@?I6'L8'N)2':3":,%2&"-%='=+%,'&+,;D+#+%N':-&%';-F'N)2'<:N'-""&':\$:&"<+\$'
:\$)\$<<)&:%+)-,J'N)2':3":,%3/-#N"-\$.23:/&%')\$)-%:\$%'"%.66*e+!#,..96*,!@/6++4>4<4,K!
#6-J4/6+![^#@#&'3"/+,%"3':,"3#N':,*),,+D#"6rrg)3'<)3"+-8)3<:%+)-J'+-\$#2&+-'<*)3%:-%'
&:&#+-,J*#":,"0+,+%"B!B!="D,+%6r!

@/39624/!%0*+496-3,40*!10-!#,..96*,+!4*!U,6*.3,4*D!%4-/2+,3*/6+

B\$:&"<+\$)-,+&"3:%+)-+,'*3)\$,,8)3%',"2-+0"3,+%N'\$)<<2-+%N%'*3)0+&"':\$)<*:,,+)-:%"
3",*),,"%'):,+,%,%2&"-%,"*3+"-\$+-/2-8)3,""-J',;)3%G"3<%"-2:%-+/\$+3\$2<,%:-\$",'

!

)

%;::%<:N'+<*:[\$%')3'+<*"&"':,%2&"-%],':D+#+%N'%)'\$)<*#"%"%"%;" +3':\$;&"<+\$,\$-\$#2&"
D2%'+'-)%'#+<+%"&%)>

!;)3%G%"3<'*;N,+\$:#')3'<"-%:#';:#%:'+,,2",'U"6/6J',%)<:\$;'8#2J'*-2<)-+:J'.lhLc'
&+:/-,+,J'0:\$\$+-:%+)-J'"%\$6V
Q",*)-,"'%")%3:2<:%"0"-%, 'U"6/6J'c":%;')8':#)0"&)-"J'&+0)3\$"J',`2:#':,,2#%J',)\$+:#'
+X2,%+\$%\$6V
Q"M2+3"<"-%,'DN'#:=')3'*2D#+\$';:#%:'2%;)3+%+", 'U"6/6J'\$)23%&.%"J'+,)#:%+)-'&2%"%)'
.lhLc""`*),23"J'"%\$6V

P2""-],i-+0"3,+%N+'\$)<<+%%&%)*3)0+&+/-:\$:&"<+\$'\$)-,+&"3:%+)-%'),%2&"-%,"`*3+"-\$+/-'
``%"-2:%+-/\$+3\$2<,%:-\$",6'g)3'<)3"+-8)3<:%+*J,"",%"!"-:%"7)#+\$N)-'B\$:&"<+\$'
.)-,+&"3:%+)-'8)3'!%2&"-%, '+-'%"-2:%+-/.+3\$2<,%:\$&,rr'
\:\$;'g:\$2#%N';,'&"0"#)*&:'*3)%\$)#'%)'*3)0+&"':\$)-,+,%"-%':-&"M2+%:D#":**3):\$;'+-'
&":#+-/-=+%, '3" M2", %,'8)3':\$:&"<+\$'\$)-,+&"3:%+)-'8)3',%2&"-%, '8.\$+-/"%"-2:%+-/
\$+3\$2<,%:-\$",6r'B3%,':-&!\$+-%"2-&"3/3:&2:%"%,2&"-%, '\$:-8+-&%;"g:\$2#%N')&'B3%,':-
!\$+-%"*3)%\$)#:-&%;"*)3%:#'="3":'3" M2", %'\$:-'D",2D<+%"&

@/39624/!*6D-4!K

!

%0=K-4D:,!01!%0.-+6!Y3,6+1B<

i-#,,'%;"3=+,"%,%"&J%,"<:"3+:#')-'%;""\$)23,"="D,+%"+'\$)*N3+/;%"&'-.&'+,'8)3'%;,",)#"
2,")8',%2&"-%,'3"/+,%"3+&7,N\$E5@,"<:"3+:#')-'%;"="D,+%"<:N'D"+"&)=-#):&"&'8)3':
3"/+,%"3"&,%2&"-%],'*"3,)-:#'2,"D2%',;:#'-)%&D,"%3+D2%"&')3'&+,,<+-:%"&'%):-N)-")%,"3'
%;:-',%2&"-%,'3"/+,%"3"&'+-'%;+,'\$)23,"6

"-4J3/K!#,3,626*,!10-!)*+,-./,0-+!L:0!O+6!;:4-9 P3-,K!#01,A3-6!4*!,:64-!%0.-+6
(;+,'\$)23,"<:F",2,")8' (\c6\$)<' 8)3%;"0+&"),';,)\$+:%"&'=+%;'%;"#\$8,_"=:3" "%,:%'DN'
#)//+-/'+-%)%,",+%"J'N)2'=+##'D"#":0+-/r)-PJ":-&':\$\$",+-/'u%,"-:<")8'\$)<*:;-N],v'="D,+%"
:-&ru-:<")8'),8%=:3":**#+\$:%+)-v6r[]23'+-&"*--&"-%'2,")8'%;:%,67%8#03!\$9'&!/!*!5);;/5)3!
,#5!&9)!.#;5*)!<,#5!)=>4-6!4;5.9'*0?&9)!.#>4'08@*!45#8;A6B2DX"\$%(%6], '%"3<,')8'
2,":-&'*3+0:\$N'*)#+\$N6'

I)2':3"""-)\$23:/%"&'%)'3"0+"=%;,"%"&)S2<"-%,'2,+/-%;#"#+-FU,V'D"#=D"8)3"2,+/-%;,"%6r
r'

!

"+

%"\$;-#)/+",R';)="0"3J'+-+'%,,'30+\$""\$)-\$%J=+%;'P2""-t,J'(23-+%-';,:/3""&%;::%-+"%;"3'
(23-+%-+-)3'+%,%'C:3%&N'*:3%- "3,'=+##'2,"&:%:'\$)##"\$%"&%';3)2/('\$))F+,")3')%;"3'%3:\$F+-/'
%"\$;-#)/+",'8)3'<:3F"%+-/)3':&0"3%+,+-/*23*),"6'g)3'823%;"3'-+8)3<:%+)-:D)2%';)=N)2'\$:-'
``"3\$+, "\$)-%3)#+0"3'\$))F+,"J,'"r(23-+%-+],'73+0:\$N'7)#+\$N