



BOARD OF TRUSTEES Report

Board of Trustees & Capital Assets and Finance Committee	11/16/2022
Vice Principal (Finance and Administration)	Chose Committee member
	NA
	12/9/2022
Vice Principal (Finance and Administration)	12/9/2022

For Approval
 For Discussion
 For Information
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This report provides the Board of Trustees and the Capital Assets and Finance Committee with an overview of projected financial results for both the Operating and Amenity International Study Centre.

The Operating Fund is currently projecting a deficit of \$35.8 million against the budgeted deficit of \$43.5 million. Ongoing effects from the pandemic including changes in financial circumstances for prospective students, visa processing delays, and the stress associated with global effects on the pandemic created barriers for prospective students and have led to revenue shortfalls, mainly in

Donald Gordon Centre due to labour market challenges and client loss, respectively, are being partially mitigated by lower than budgeted expenditures

Bader College is expecting a surplus of \$0.7 million against the budgeted surplus of \$1.6 million. The variance is driven by slightly lower enrollment than originally budgeted and an increase in expenses

Rohit Ebrahimi
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A summary version of the 2022/23 Operating Budget is presented in the table below



¾ Lower than projected 2022/23 graduate award allocations due to lower than targeted Queen's Graduate Award funding eligible enrolment, primarily in research based masters programs

The drawdown factors noted above are offset by:

¾ Additional wellness initiatives to support staff through the continued strain of the pandemic
¾ Lower than budgeted project management fee recoveries resulting from the operational decision to outsource project managers for the largest capital projects on campus

Central reserves are projecting a drawdown of \$39 million less than budget, which is attributed to the positive variance on short term investment returns

See Appendix I for the Queen's University 2022/23 Ancillary Financial Report

The projected surplus for the Ancillary Operations is \$2.1 million compared with the budgeted surplus of \$2.4 million

Housing and Hospitality includes Residences, Community Housing, Event Services, and the Donald Gordon Centre. The total projected surplus for this group is \$3.8 million compared with the budgeted surplus of \$4.2 million

Housing and Hospitality projected revenues are \$1.7 million lower than budget. Residence revenue is slightly lower than projected due to revised estimates of deferred flex usage (from credits issued as part of COVID 19 refunds) and retail food sales. Event Services has experienced labour market challenges in housekeeping and catering which have slowed the return of some summer accommodations business as well as summer and fall catering. The Donald Gordon Centre being a large group client this fiscal year resulted in lower than budgeted revenue.

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Noninterest expenditures	\$	66480	\$	64947	\$	(1,533)	\$	1,768	\$	1,762	\$	(1)	\$	68243	\$	66709	\$	(1,534)
Interest	\$	5,577	\$	5,882	\$	265	\$	2,112	\$	2,117	\$	5	\$	7,689	\$	7,989	\$	270
Defined Maintenance	\$	(12,775)	\$	(12,775)	\$	-	\$	(525)	\$	(525)	\$	-	\$	(13,300)	\$	(13,300)	\$	-
Debt Servicing- Principal	\$	(8,360)	\$	(8,300)	\$	61	\$	(1,205)	\$	(1,205)	\$	-	\$	(9,505)	\$	(9,505)	\$	61
Contributions to University Operations	\$	(496)	\$	(498)	\$	16	\$	-	\$	-	\$	-	\$	(496)	\$	(498)	\$	16